



FLORIDA INSPECTORS GENERAL  
Enhancing Public Trust

# 2011-2012 Enterprise Audit Plan Kickoff Meeting

August 16, 2011

# Meeting Agenda

Welcome & General Comments	(5 minutes)	Melinda M. Miguel (CIG)
Approved Enterprise Audit Plan	(10 minutes)	Kim Mills (CIG)
Engagement Type Discussion	(20 minutes)	Jerry Chesnutt (DCF)
Ethics – Review & Roll-Up		
IIAMS – Training & Administration		
<u>Enterprise Project Briefing</u>		
Contract Monitoring	(20 minutes)	Joe Maleszewski (FDOT) Ronnie Atkins (HSMV)
Break	(5 minutes)	
IT Mobile Technology	(20 minutes)	Kris Sullivan (FDOT)
SLA Planning Team & Status	(10 minutes)	Tabitha McNulty (CIG)
Questions & Concluding Remarks	(10 minutes)	Melinda M. Miguel (CIG)

# Welcome!

MELINDA MIGUEL  
*Chief Inspector General*  
Executive Office of the Governor



# Approved Enterprise Audit Plan

KIM MILLS

Office of the Chief Inspector General



## Enterprise Audit Topics FY 2011-2012



- Contract and Grant Monitoring
- IT Mobile Technology
- IT Service Level Agreements with Primary Data Centers
- Cost Savings and Efficiencies (Survey and Evaluations)
- Background Screening
- IT-AEIT Agency Risk Assessment Survey
- IT-Data Classification
- IT-Computer Security Incident Response Teams-IGs Role

**The 2011-2012 audit plan was approved by Governor Rick Scott on June 30, 2011.**

# Engagement Types

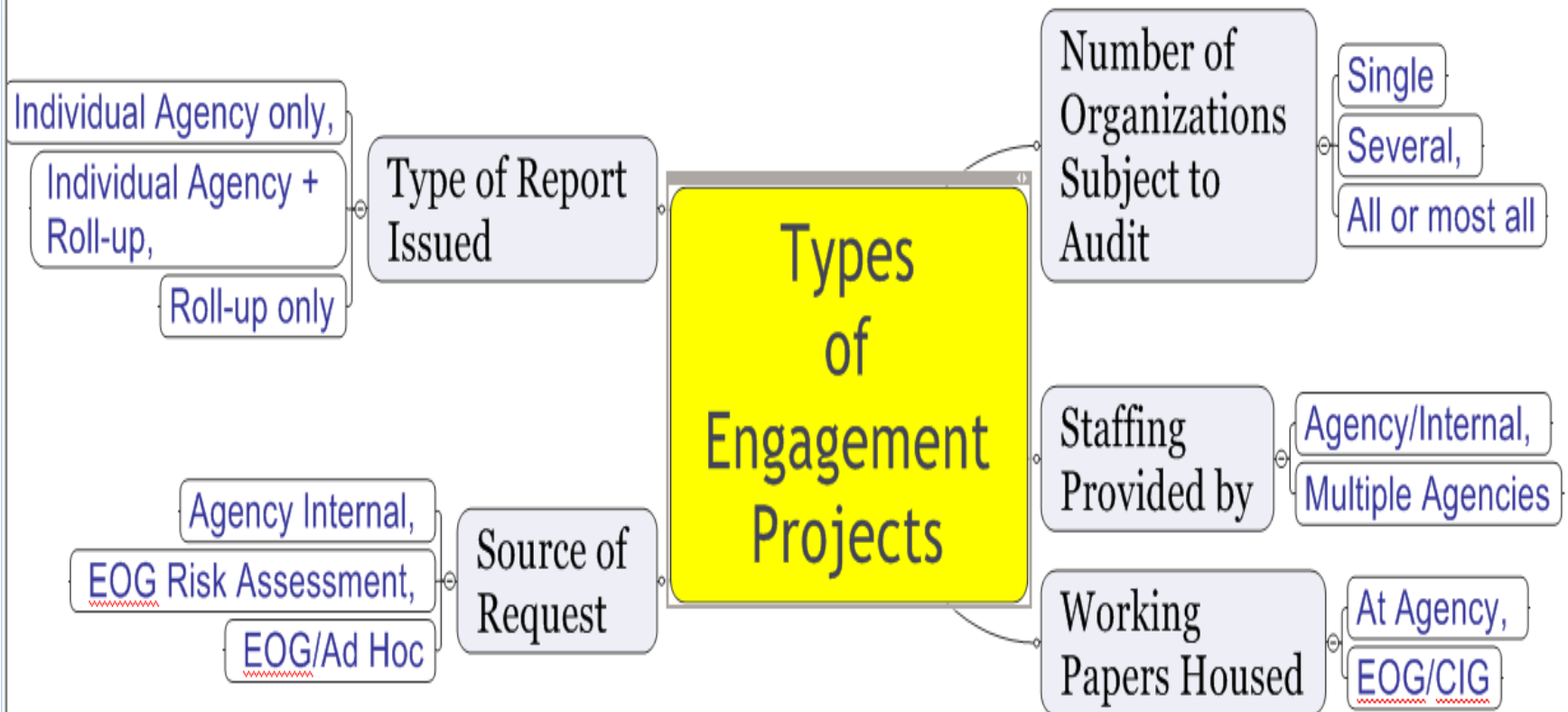
**JERRY CHESNUTT**

**Department of Children and Families**

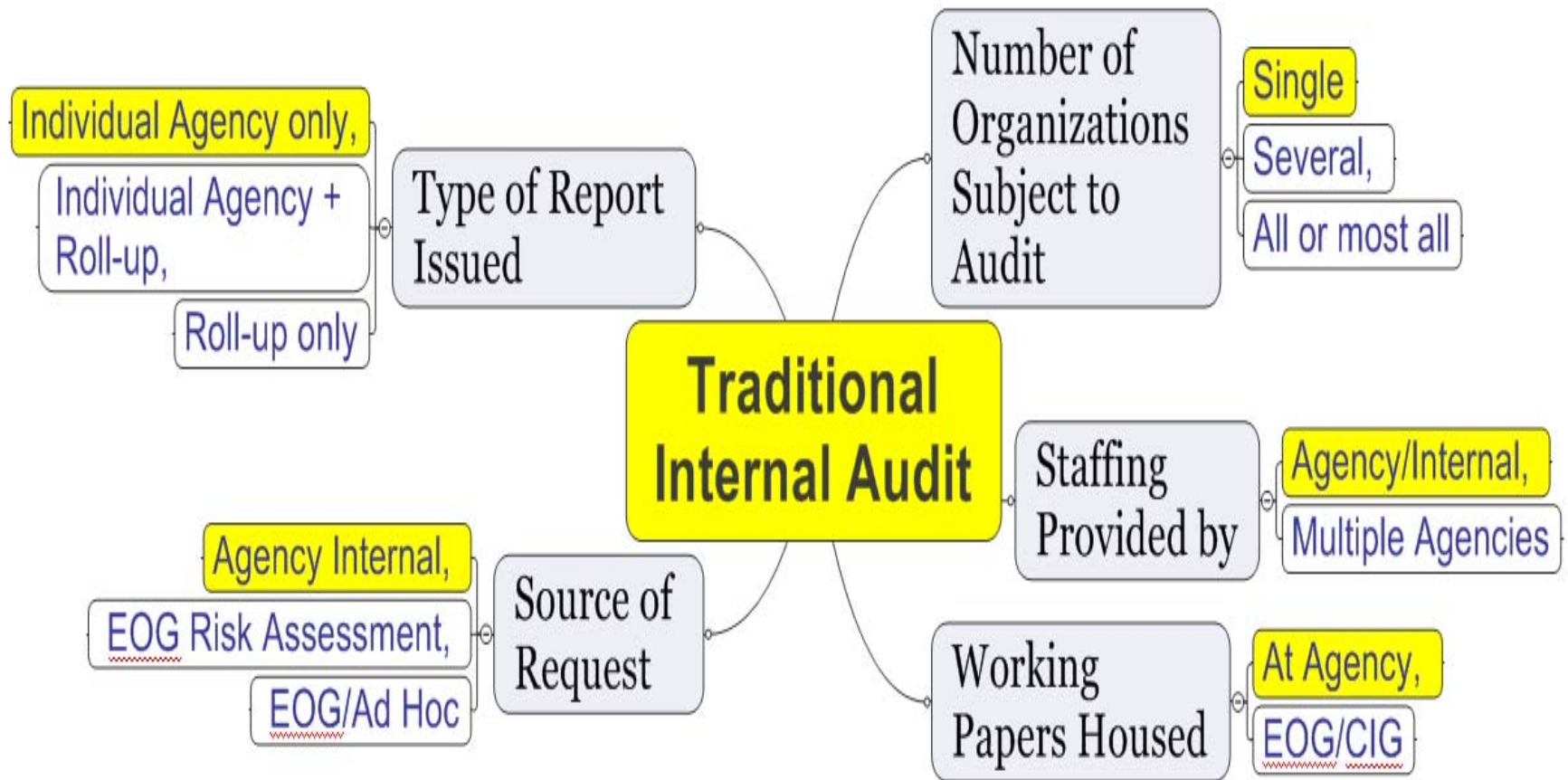


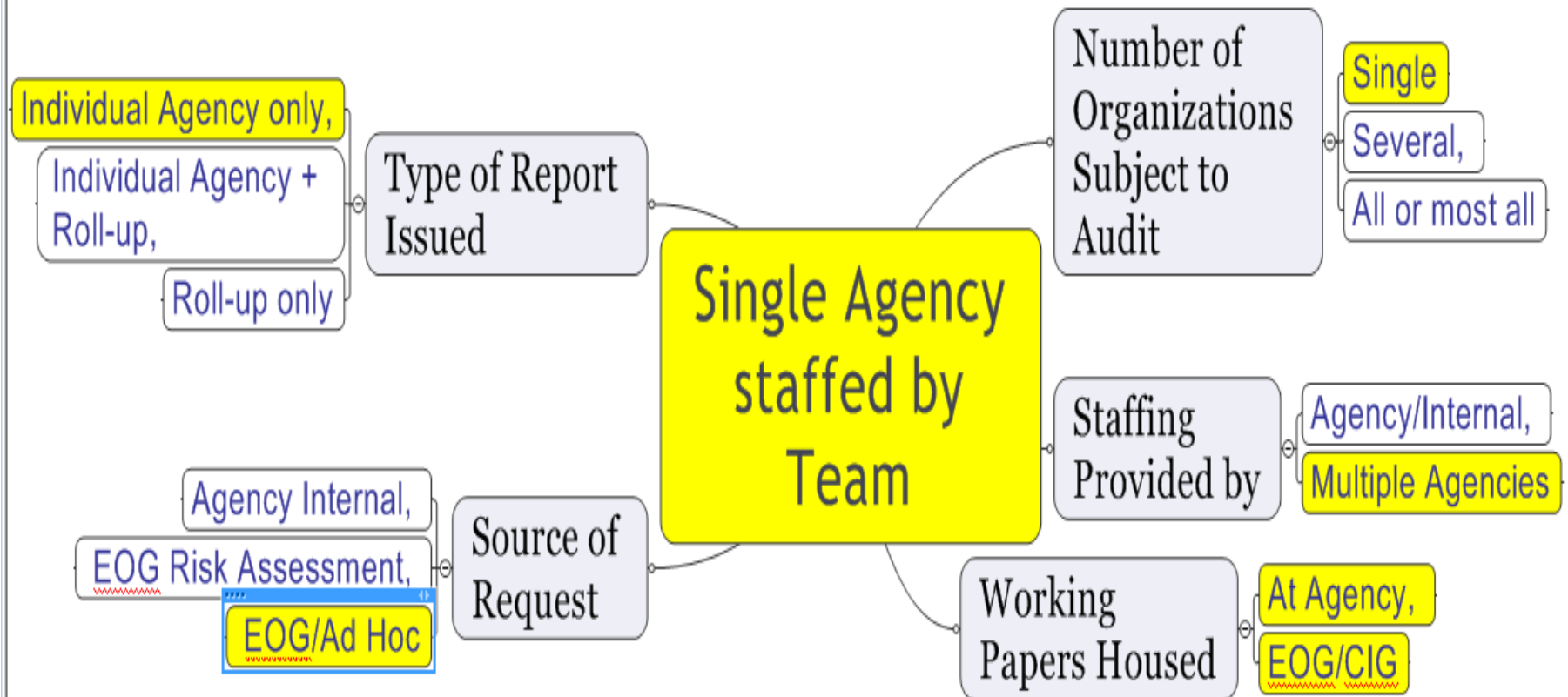
# Types of Engagement Projects

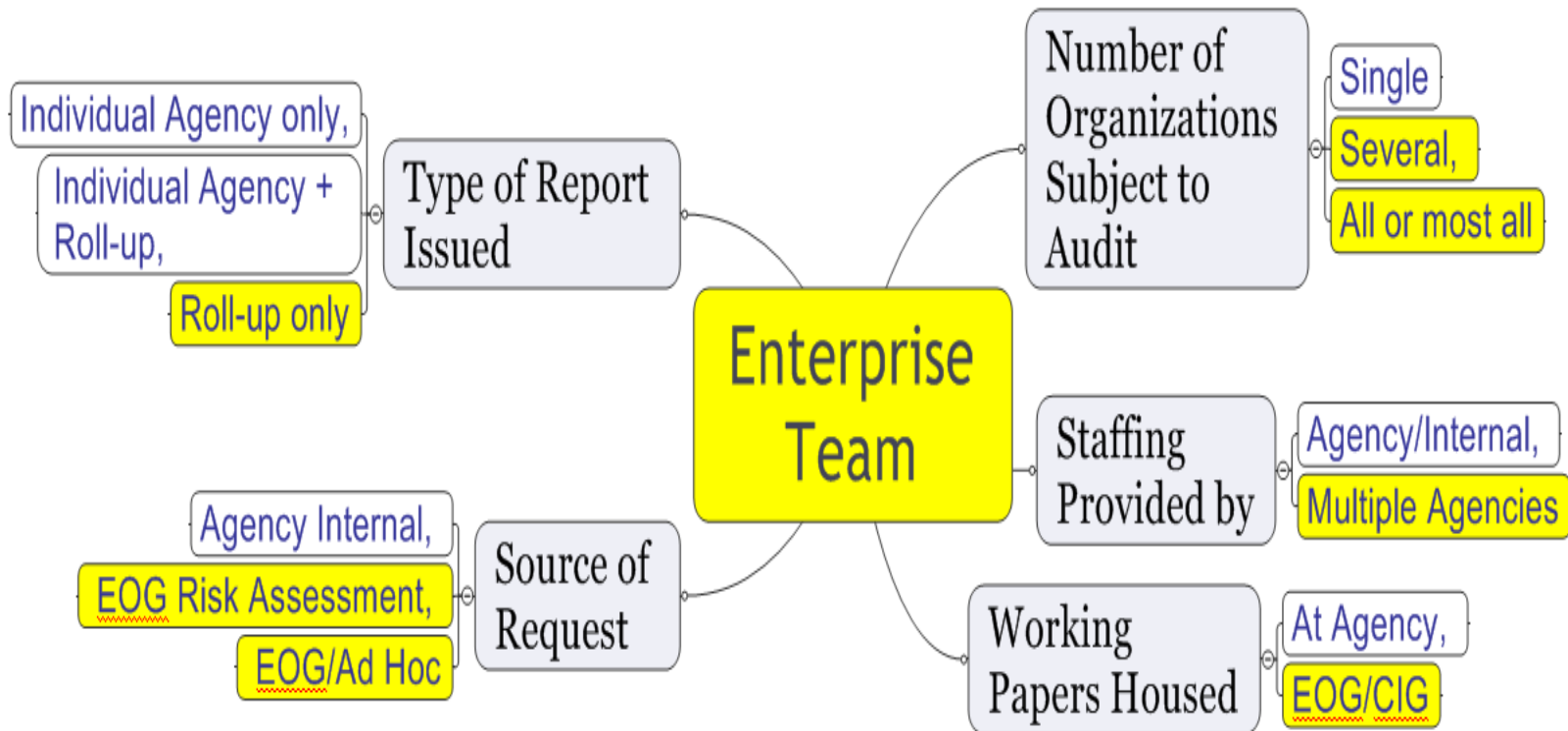
- Number of Organizations Subject to Audit
  - Single, Several, All or most all
- Staffing Provided by
  - Agency/Internal, Multiple Agencies
- Working Papers Housed
  - At Agency, EOG/CIG
- Source of Request
  - Agency Internal, EOG Risk Assessment, EOG/Ad Hoc
- Type of Report Issued
  - Individual Agency only,
  - Individual Agency + Roll-up,
  - Roll-up only

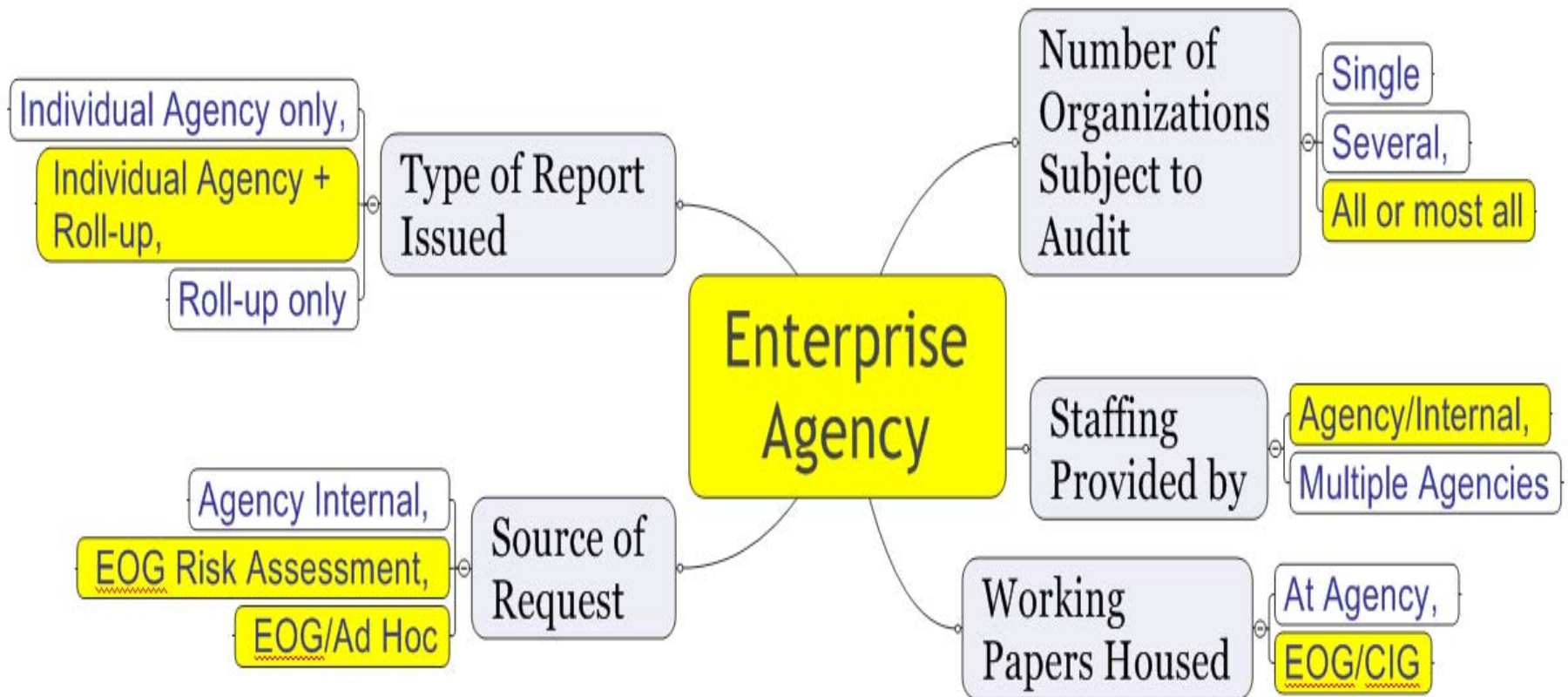












# Ethics-Review & Roll-Up

**JERRY CHESNUTT**

**Department of Children and Families**



	Agency	Report Published	AIC
1	DVA - Final Report	3/23/2011	Oliver, Kenneth
2	DMS - Final Report	4/12/2011	Zimmerman, George
3	FWC - Final Report	4/13/2011	Phillips, Trevor
4	DJJ - Final Report	4/14/2011	Yu, Michael
5	DOC - Final Report	4/14/2011	McWilliams, Daniel
6	FDLE - Final Report	4/19/2011	Howell-Thomas, Lourdes
7	APD - Final Report	4/25/2011	Green, Annette
8	AWI - Final Report	4/27/2011	Smith, John
9	DOEA - Final Report	4/27/2011	Hernandez, Tony
10	DBPR - Final Report	4/29/2011	Anderson, Bob
11	DOS - Final Report	5/3/2011	Miller, Ary
12	AHCA - Final Report	5/5/2011	Vause, Timothy
13	DEP - Final Report	5/9/2011	Saras, Carmen
14	DOE - Final Report	5/9/2011	Kilker, Kelly
15	DOT - Final Report	5/11/2011	Gilboy, Joe
16	DOH - Final Report	5/19/2011	Boehmer, Mark
17	LOT - Final Report	6/1/2011	JAHNS-NELSEN, DEBRA
18	DCF - Final Report	6/15/2011	Alexander, Renea
19	DCA - Final Report	6/24/2011	schulze, connie
20	DOR - Final Report	6/24/2011	Wood, Teresa
21	EOG - Final Report	7/7/2011	McNulty, Tabitha

## Enterprise Ethics Audit Participants

Spring 2011

21 Participating  
Agencies

Agency	Reported Hours	AIC
AHCA - Final Report	207	Vause, Timothy
APD - Final Report	128	Green, Annette
AWI - Final Report	197	Smith, John
DBPR - Final Report	216	Anderson, Bob
DCA - Final Report	97	Schulze, Connie
DCF - Final Report	257	Alexander, Renea
DEP - Final Report	193	Saras, Carmen
DJJ - Final Report	131	Yu, Michael
DMS - Final Report	121	Zimmerman, George
DOC - Final Report	254	McWilliams, Daniel
DOE - Final Report	191	Kilker, Kelly
DOEA - Final Report	190	Hernandez, Tony
DOH - Final Report	230	Boehmer, Mark
DOR - Final Report	218	Wood, Teresa
DOS - Final Report	0	Miller, Ary
DOT - Final Report	224	Gilboy, Joe
DVA - Final Report	123	Oliver, Kenneth
EOG - Final Report	91	McNulty, Tabitha
FDLE - Final Report	191	Howell-Thomas, Lourdes
FWC - Final Report	52	Phillips, Trevor
LOT - Final Report	115	JAHNS-NELSEN, DEBRA

## Hours Reported by Agency

# IIAMS-Training & Administration

**JERRY CHESNUTT**

**Department of Children and Families**







# Enterprise Project Briefing



# Contract Monitoring



**JOE MALESZEWSKI**  
Department of Transportation  
&

**RONNIE ATKINS**  
Highway Safety and Motor Vehicles

# Contract Monitoring Project

## **Team Members**

Joe Maleszewski (DOT)

Mike Bennett (DOH)

Bruce Smith (DCF)

Cynthia Hefren (DCF)

Ronnie Atkins (HSMV)

Mark Boehmer (DOH)

John McBride (DOT)

Destin DuBose (DOT)

David Cline (HSMV)

# Purpose

The purpose of this engagement is to evaluate the enterprise policies, procedures and processes for contract monitoring.



# Objectives

- Determine if contract monitoring policies and procedures are in compliance with state and federal laws, rules and other regulatory requirements.
- Assess the adequacy of contract manager training and development.
- Identify potential best practices by evaluating contract monitoring processes.

# Contract & Project Manager Survey

- General Questions
- Policies & Procedures
- Training & Development
- Contracts & Templates
- Fiscal Monitoring & Performance Oversight
- Payment Processing
- Best Practices

# Survey Example

## OFFICE OF INSPECTOR GENERAL

### Contract and Project Management Survey

Thank you for taking this survey. Your opinions and ideas are valuable to us and will help us make our Department more efficient and effective. If you have any questions or need clarification, please call [Name] at [Phone].

#### GENERAL QUESTIONS

What percentage of your time do you spend managing contracts? \_\_\_\_\_

How many contracts do you manage? \_\_\_\_\_

What is the estimated total dollar value of all the contracts you manage? \_\_\_\_\_

Do you keep a copy of all the contract(s) you manage? Yes/No

The Department's contracting practices encourage competition among qualified vendors. (Check one)

Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree

# Other Reviews

DFS has recently sampled services contracts and grant agreements at: DFS, OFR, OIR, DJJ, and DBPR.

Reviews are to ensure that agreements contain:

- Clear Scope of Work
- Deliverables
- Levels of Service and Criteria



In order to prevent duplication of efforts, the Contract Monitoring team's review will supplement the DFS review.

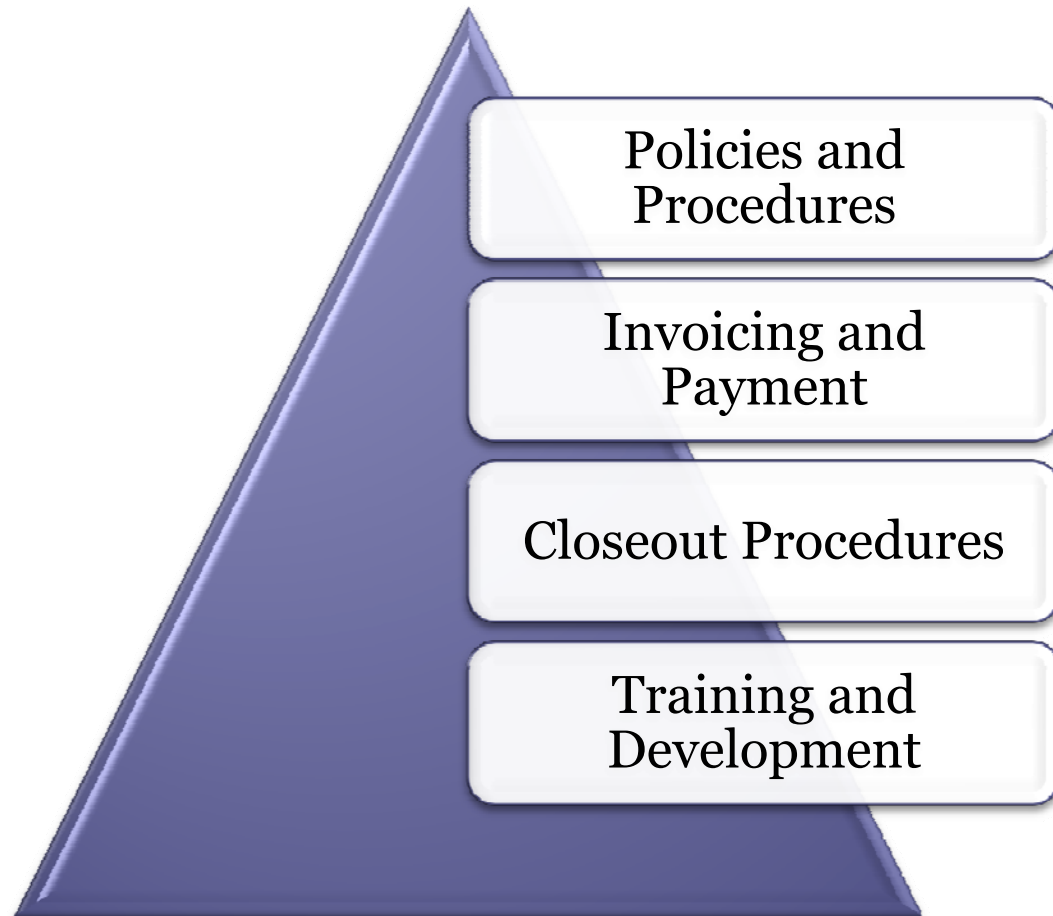
We will use checklists and surveys to perform the review.



# Audit Steps

- Planning
- Preliminary Research
- Entrance Conferences
- Review of Policies & Procedures
- Review of Training & Development
- Identification of Best Practices
- Review of Standard & Template Contracting Docs
- Reporting

# Checklists Types



# Checklist example

<b>1.1.10 Review Invoicing and payment procedures for:</b>		
	<b>Not Included</b>	<b>Included</b>
<b>1.1.10.1 Review invoice for accuracy and completeness</b>		
1.1.10.1.1 Description of services		
1.1.10.1.2 Number of service units provided		
1.1.10.1.3 Period of services		
1.1.10.1.4 Payment terms identified in the contract		
1.1.10.1.5 Invoice billing period agrees with documentation submitted		
<b>1.1.10.2 Invoiced amount is in agreement with the terms of the agreement</b>		
<b>1.1.10.3 Compliance with terms of the contract</b>		
<b>1.1.10.4 Completeness and adequate detail of the invoice</b>		
<b>1.1.10.5 On-site monitoring and inspection where applicable</b>		
<b>1.1.10.6 Incentive/disincentive adjustments</b>		

# For more information...



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### Project - Contract Monitoring

#### Enterprise Contract Monitoring Current Plans and Programs

[PDF](#) [Word](#) [Excel](#)

Engagement Letter Template



Questionnaire DRAFT



Audit Steps with Citations



Checklist - Policies & Procedures



Checklist - Invoicing & Payment



Checklist - Closeout Procedures



Checklist - Training & Development



Checklist - Templates



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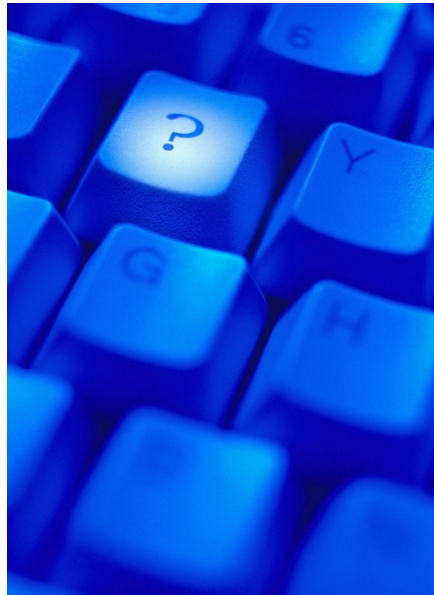


# Schedule

- Engagement Letter: early-September
- Fieldwork: mid-September thru December
- Report: early-January 2012



# QUESTIONS



# IT Mobile Technology

KRIS SULLIVAN

Department of Transportation





# IT Mobile Technology Project

## **Team Members**

Kris Sullivan, DOT  
Michelle Weaver, DOH  
Shandyka Strivelli, DCF  
Karen Calhoun, DOT  
Katifani Crum, DOT

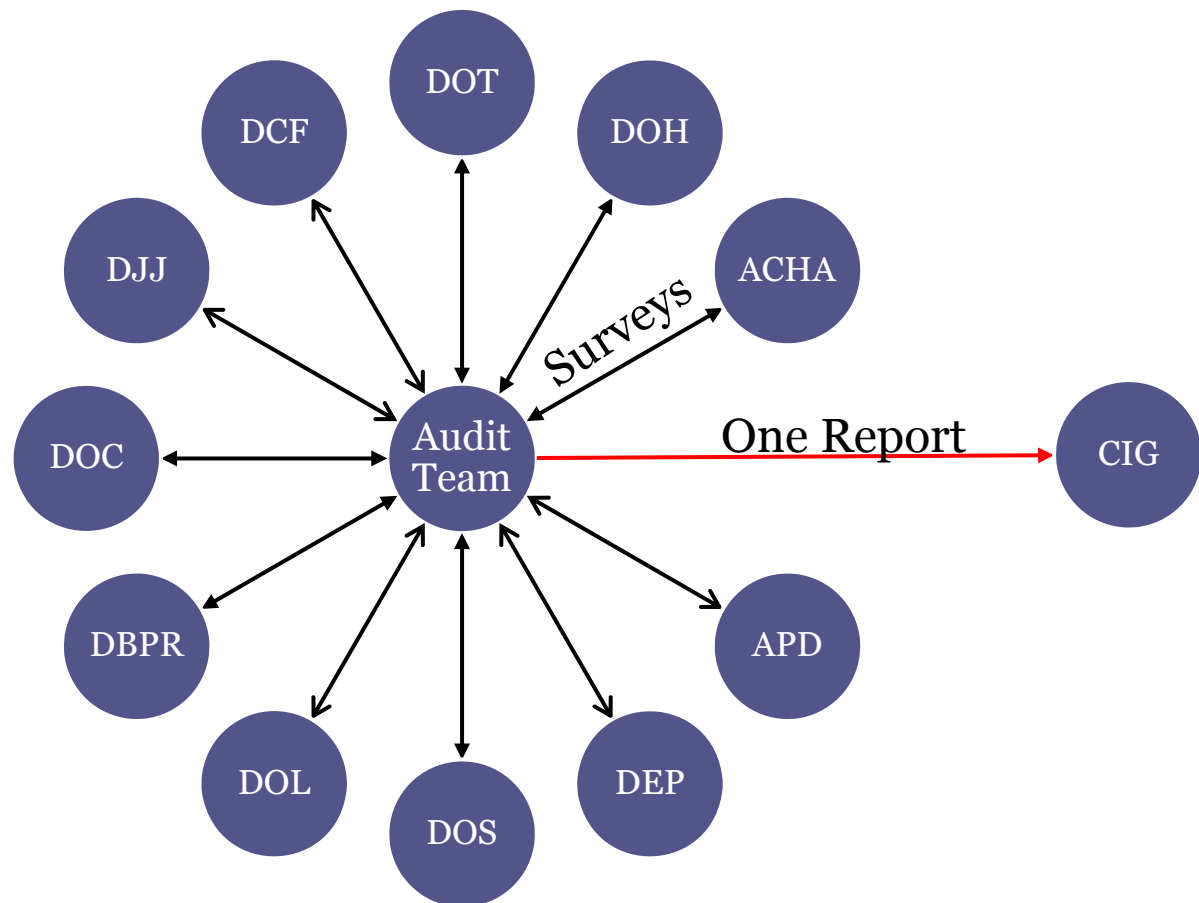
# Purpose

Identify mobile technology trends, best practices, and ideas for cost savings within the enterprise. Additionally, the review will seek to identify any mobile technology governance issues.



# Engagement Type -

Small team reviewing multiple agencies



# Mobile Technology Types

- Laptop/Notebook/Netbook
- Tablet/Slate
- Smartphone
- Cell phone (not internet capability)
- Personal Digital Assistant
- Flash drive/External hard drive

# Objectives

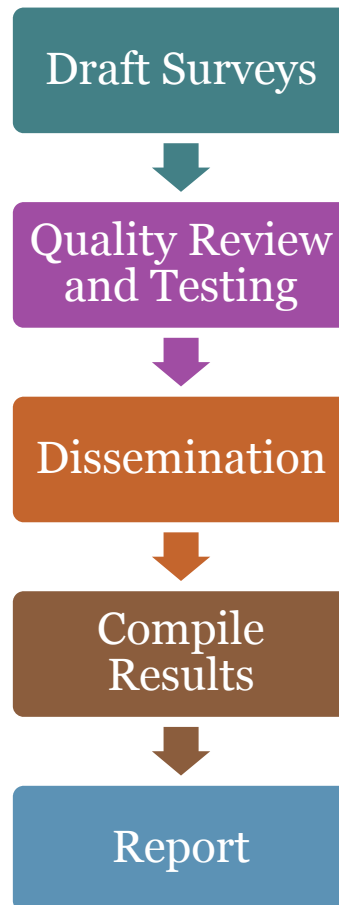
- Identify statewide trends for mobile technology.
- Identify best practices by evaluating mobile technology uses within each agency.
- Determine if the enterprise has defined, established and maintained a mobile technology framework and to determine how each agency has implemented this framework.

# Methodology

- Survey all agency employees
- Survey all agency Chief Information Officers
- Create an IT Mobile Technology Toolkit for agency use



# Compilation Process for the Surveys



# Dissemination and Compiling

These tasks will be handled by the IT Mobile Technology Project team. The next steps will be:

- Testing and revising
- Dissemination to CIOs and Agency IG offices (you will need to email to staff)
- SurveyMonkey
- Compiling will be handled by Team



# Sample Questions-Employee Survey

3. Does your agency have any policies or procedures addressing the use of mobile devices for work-related activities (i.e. phone calls, messaging, email, calendaring, accessing a work-related network or application)? (Please check all that apply.)

	Agency-owned	Personally-owned
Yes	<input checked="" type="checkbox"/>	<input type="checkbox"/>
No	<input type="checkbox"/>	<input type="checkbox"/>
Not sure	<input type="checkbox"/>	<input checked="" type="checkbox"/>

4. Does your agency require staff using any mobile device for work-related purposes to sign an acknowledgement form?

- ☐ Yes, for both agency-owned and personally-owned devices
- ☒ Yes, for agency-owned device(s)
- ☐ Yes, for personally-owned device(s)
- ☐ No
- ☐ Not sure

5. In your opinion, how does/would allowing employees to use the mobile devices of their choice for work-related activities affect employee productivity?

- ☐ Significantly decreases productivity
- ☐ Somewhat decreases productivity
- ☐ No impact on productivity
- ☐ Somewhat increases productivity
- ☒ Significantly increases productivity

\*6. How could a mobile device(s) improve your work-related productivity?

A mobile device would allow me to access and respond to email outside of my normal work hours.

# Sample Question-CIO Survey

## 2. What prompted this pilot or testing of mobile technology? (Please check all that apply.)

	Laptop, Notebook, Netbook	Tablet/Slate	Smartphone	Cellphone	Personal digital assistant	Flash drive/external hard drive	Other
Agency initiated	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Statewide/enterprise initiated	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Improving customer relations management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Improving business processes/operations	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Reducing costs	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Responding to reduced staffing	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
COOP/emergency response plan	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

## 3. What are the biggest obstacles to implementing mobile technology in your agency? (Please check all that apply.)

- ☒ Funding
- ☐ Inventory/tracking
- ☒ Keeping up with technology changes
- ☐ Loss/theft of devices
- ☒ Procurement process
- ☐ Quality of wireless service
- ☐ Security
- ☐ Other

## 4. If you answered "other" in the previous question, please describe.

# Delivery of the Results

Once the survey period has expired, our team will prepare results for each agency and send to the agency IG's offices. We will have another meeting with the agency IGs to discuss the results for the enterprise.

# IT Mobile Technology Toolkit

The toolkit will provide a framework of control objectives organized by three impact zones (as listed below) to determine if agency controls safeguard the confidentiality, integrity, and availability of data and information technology resources:

- Media Protection
- Device Configuration
- Network and Device Connectivity



ID	Rule or Best Practice Reference	Criteria / Guidance	Policy (Name and IIAMS Ref.)	Procedure (Name and IIAMS Ref.)	Implemented Controls (Summarize and/or IIAMS Ref.)	Comments	Doc	Ctrl	Total	%Comp
1	71A-1.007(8), F.A.C.	Only agency-approved wireless devices, services, and technologies may be connected to the agency internal network.							0	0.0%
2	71A-1.007(10), F.A.C.	Users may remotely connect computing devices to the agency internal network only through agency-approved, secured remote access methods.							0	0.0%
3	71A-1.007(12), F.A.C.	Only agency-owned or agency-managed information technology resources may connect to the agency internal network.							0	0.0%
4	71A-1.007(14), F.A.C.	No privately-owned devices (e.g., MP3 players, thumb drives, printers) shall be connected to agency information technology resources without documented agency authorization.							0	0.0%
5	71A-1.007(18), F.A.C.	The agency shall monitor for unauthorized information technology resources connected to the agency internal network.							0	0.0%

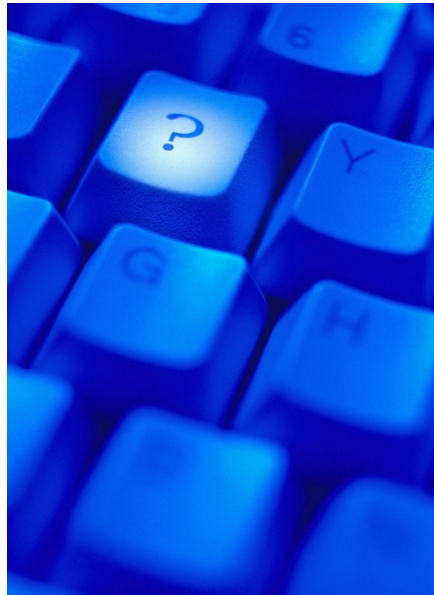
Compliance Rating	Control Verification	Auditor Comments
<i>Not Addressed</i>		
<i>Not Addressed</i>		
<i>Not Addressed</i>		
<i>Not Addressed</i>		
<i>Not Addressed</i>		

# Schedule

- Engagement Letter: early-September
- CIO Survey: mid-September
- Employee Survey: October
- Report and Toolkit: January 2012



# QUESTIONS



# SLA Planning Team

TABITHA MCNULTY  
Office of the Chief Inspector General





# SLA Project

## **Team Members**

Tabitha McNulty, EOG

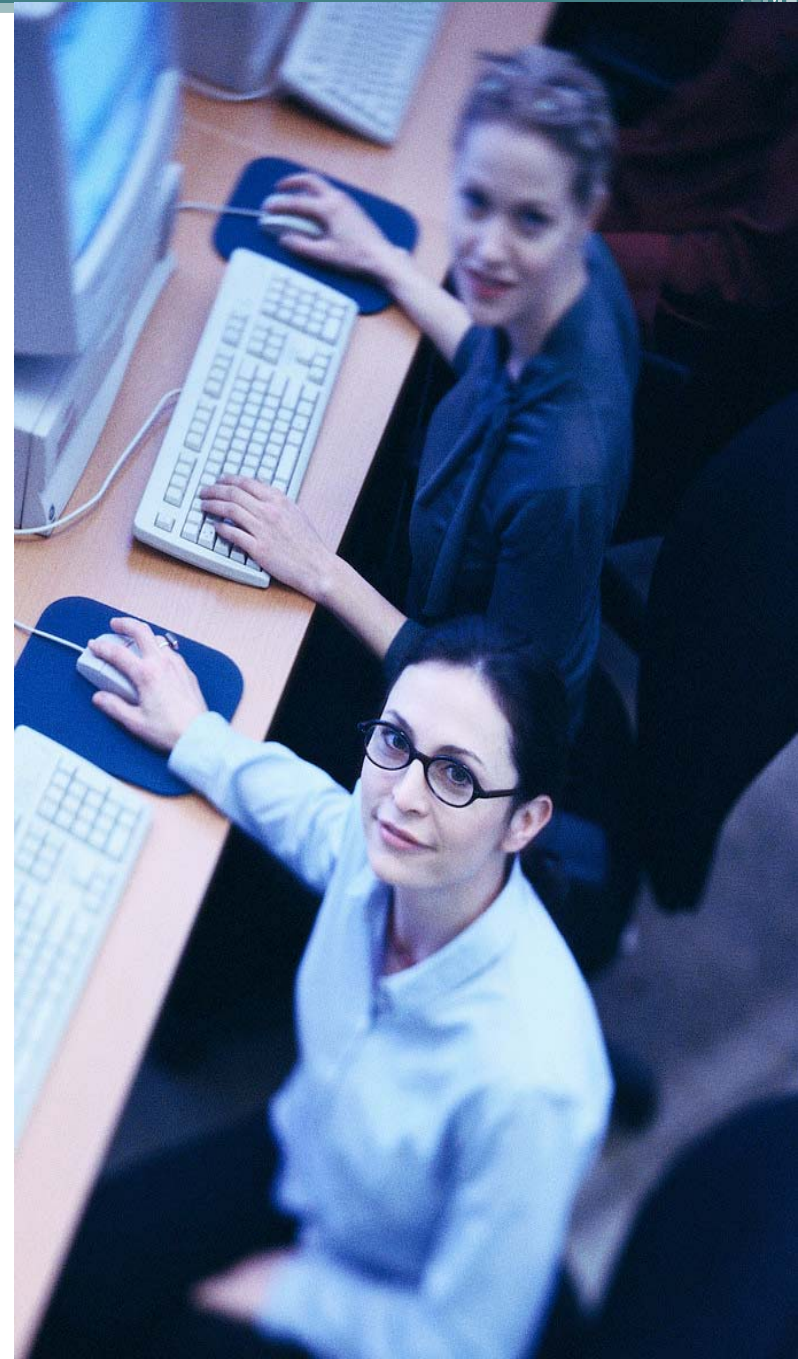
Cynthia Hefren, DCF

Gordon Stoor, DOR

Valerie Peacock, DEP

# Purpose

To evaluate the service level agreements between state agencies and the primary data centers.

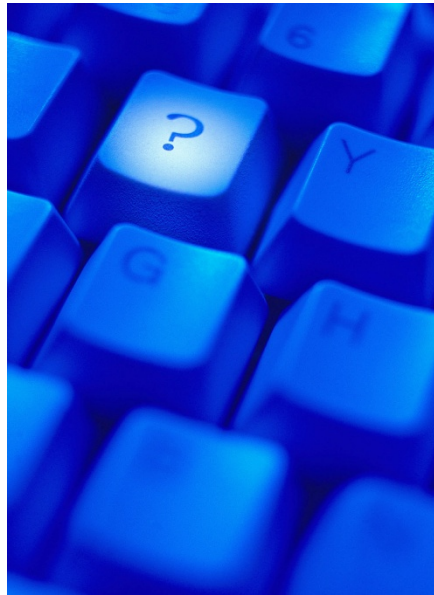


# Objectives

To Determine if:

- SLA's have all of the required elements listed in the *Agency for Enterprise Information Technology Guidance: Primary Data Center SLA Information Assessment Guide Checklist*
- Data Centers are meeting the stated level of service in the contract.
- Data Centers are meeting the customer's needs by surveying agency IT personnel.
- Data Centers have included applicable security controls to protect confidential or sensitive data in their custody.  
(i.e. CJIS, HIPPA, PCI, etc.)

# QUESTIONS





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# Questions & Concluding Remarks